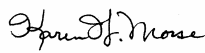


October 17, 2005

TO: Deans and Vice Presidents

FROM: Karen W. Morse, President 

RE: Grouping of Waterfront Proposals for further consideration

The Waterfront committee has now evaluated and considered the proposals submitted by the Western Community. The committee has grouped the various proposals based on the apparent similarities of space needed and general program type for further review.

As discussed at our last PC2 meeting, at the next step in this process, we need the assistance of deans and other administrators to determine: 1) whether these groups are compatible in terms of possibly sharing spaces or parts of a common building, and if so, 2) what the specific space and programmatic needs might be. Once we know how well these groups might fit, we plan to confer with a consultant to assist in further evaluation of ideas, plan formulation, and inclusion in the planning of the Port of Bellingham. Several of you have already met with your college-based faculty. Each of you should consider interactions with the other groups as similar facilities needs may emerge there as well. The interests of Deans Salzman and Kleinknecht certainly could intersect in group B. I will appreciate your collective wisdom as well, inasmuch as there will be overarching concerns as we move through this process.

In our meeting, the committee asked that appropriate administrators convene meetings with all contact people for the proposals by the identified groupings to discuss mutual interests and needs. In addition to determining or estimating space and programmatic needs, you should explore several other questions concerning timing and feasibility of the proposed projects.

1. What timeframe would be feasible to get such programs and facilities funded and up and running? 1-3 years, 3-6 years, 6-10 years? (The attached summary suggests "feasibility" timeframes for each proposal.)
2. Have any further funding sources for the program been identified or considered? Are there grants possible, local, national, etc.?
3. Would the proposals, if implemented, free up space on campus?

Inclusion in a group does not guarantee that a given proposal will ultimately end up on the waterfront. Rather, we are at a stage to explore the possibilities and what it would take to make it happen and that is the purpose of the upcoming meetings. We ask that the designated deans convene a meeting, if you have not done so already, so that we can meet the Port's ambitious timeline for identifying the outlines for a detailed draft waterfront master plan in the first few

months of 2006. Each group will be invited to present their findings to the committee at a meeting(s) as soon as possible in November.

### **Groupings:**

The Waterfront committee tentatively grouped the proposals based on similarities: apparent similarity of space needs and on program similarities. The intent of this grouping is to explore whether it makes sense for the various proposers to work toward some common development. The committee asks those involved in programs within each grouping to meet, including relevant deans and directors, to generate some level of specificity of their potential space needs to test the committee's conceptualization of the proposals. While the university will have a longer time frame for addressing specific program needs, we need to gain a better projection of space needs as soon as possible as a foundation for discussion with a consultant who will then assist us in planning a potential WWU footprint with the Port.

- A. **Fine Arts Space** to include the following specific proposals (*Dean Carol Edwards, facilitator*)
  - a. Arts Space (Art Department)
  - b. Consolidation of Theater Arts Department Production Functions (Theater Art)
  - c. Performing Arts Relocation (CFPA)
  - d. Center for Community Arts, Education & Service Learning (CFPA)
  - e. Armory Consolidation (CFPA)
  
- B. **Community and Collaborative Institutes and Centers** (*Dean Ron Kleinknecht, facilitator*)
  - a. Education Professional Development Center (WCE)
  - b. Learning Commons
  - c. Educational Resource (& Events) Center
  - d. Institute for Health Advancement Research and Learning (SOC/CHSS)
  - e. Center for Creative Solutions (Pacific Rim Studies, Border Institute ...)
  
- C. **Technology/Economic Development** (*Dean Arlan Norman, Facilitator*)
  - a. Consortium for Technology Innovation and Development (BFR, STS, SBDC, etc.)
  - b. Engineering Technology Technical Community Center (ET)
  - c. Computing Institute
  
- D. **Huxley College** (*Dean Brad Smith, facilitator*)

This proposal would move various functions relevant to Waterfront in the short run, potentially moving the whole college over time.
  
- E. **College of Business and Economics** (*Dean Dennis Murphy, facilitator*)

This general proposal, including potential of various programs and centers, could be developed further if the proposers so desire. At present, with the exception of the SBDC, it is non-specific.
  
- F. **Events/community center** (*Vice President Eileen Coughlin, facilitator*)
  - a. Events Center. This item is included in a larger proposal. If such a center moves forward, it likely would be considered in collaboration with other agencies in the area.

- b. Longhouse for Multicultural Leadership. This interesting proposal has many ramifications and possible partners. It might be best to first identify the desire for space for a center of some type, to be further developed in concept and name by its many constituencies.

### **Other proposals & infrastructure**

The following proposals may be considered as we move forward, or will be considered as infrastructure for other proposals, but are not independently on the table at this stage in the process.

- **EESP.** The administrative part of this proposal currently has an off campus location in the community and there is no compelling argument as to why it should be at the Waterfront at this time. Actual programs offered through EESP might be included in group B above.
- **Interim and Special Housing.** This is needed but is probably beyond the scope we could do on our own. Housing options will be considered as discussions proceed between the university, Port and City officials, and developers.
- **Satellite Library.** Library facilities would be developed as needed at the site.
- **Food service.** While there is no specific proposal, university operated food service will be considered as part of the detailed planning for any facility.
- **Next Stop WWU.** This could be part of an overall transportation plan for the waterfront development, and has been shared with the Port.
- **Park and Ride.** Parking and transportation will be addressed in collaboration with the Port. Temporary parking for the main campus is not being considered inasmuch as we don't own the property.
- **Off-campus Facility Consolidation.** Parts of this proposal are not feasible (e.g., moving Shannon Point Facilities) and will not be considered. Other parts would follow only from movement of other programs or functions, and so are not being considered independently at this time.

cc: Pre-proposal contacts