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PRESIDENT/PROVOST OFFICE

JUL 31 2014

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Western Washington University

July 28, 2014

Dr. Bruce Shepard  
President  
Western Washington University  
516 High Street, MS 9033  
Bellingham, WA 98225-9033

Dear President Shepard: <sup>Bruce</sup>

On behalf of the Northwest Commission on Colleges and Universities, I am pleased to inform you that at its June 25-26, 2014, meeting, the Board of Commissioners accepted Western Washington University's Spring 2014 Year Three *Resources and Capacity* Report which was expanded to address Recommendations 1 and 2 of the Spring 2011 Year One Peer-Evaluation Report and Recommendation 1 of the Fall 2010 Focused Interim Evaluation Report.

In regard to Recommendation 1 of the Spring 2011 Year One Peer-Evaluation Report and Recommendation 1 of the Fall 2010 Focused Interim Evaluation Report, the Commission determined that its expectations have been met. However, with regard to Recommendation 2 of the Spring 2011 Year One Peer-Evaluation Report, the Commission determined that its expectations have not been met. Accordingly, the issues that were to be addressed in Recommendation 2 of the Spring 2011 Year One Peer-Evaluation Report are incorporated in Recommendation 1 of the Spring 2014 Year Three *Resources and Capacity* Peer-Evaluation Report.

Please note that the Commission revised Recommendation 2 which now reads as follows:

It is recommended that Western Washington University employ a sufficient number of qualified personnel to maintain its support and operational functions (Standard 2.B.1).

The Commission requests that the University address Recommendation 1 and revised Recommendation 2 of the Spring 2014 Year Three *Resources and Capacity* Peer-Evaluation Report in its Spring 2017 Year Seven *Mission Fulfillment and Sustainability* Self-Evaluation Report.

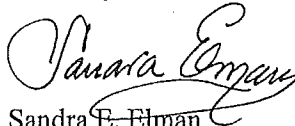
The Commission finds that Recommendation 1 and revised Recommendation 2 of the Spring 2014 Year Three *Resources and Capacity* Peer-Evaluation Report are areas where Western Washington University is substantially in compliance with Commission criteria for accreditation, but in need of improvement.

President Bruce Shepard  
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If you have questions, please do not hesitate to contact me.

Best wishes for a rewarding 2014-2015 academic year.

Sincerely,

A handwritten signature in cursive script that reads "Sandra E. Elman". The signature is written in black ink and is positioned above the printed name.

Sandra E. Elman  
President

SEE:rb

Enclosure: Recommendations

cc: Dr. Steven L. Vanderstaay, Vice Provost for Undergraduate Education, Director of  
Academic Assessment

**Year Three *Resources and Capacity* Evaluation**  
**Spring 2014**  
**Western Washington University**  
**Recommendations (Revised)**

1. The evaluation committee recommends that Western Washington University continue its efforts to identify and publish expected course, program and degree learning outcomes, speed its efforts to have expected student learning outcomes for courses provided consistently in written form to students, and to consistently assess student learning outcomes across all departments and programs (Standard 2.C.2).
  
2. It is recommended that Western Washington University employ a sufficient number of qualified personnel to maintain its support and operational functions (Standard 2.B.1).