To: Doug Nord, Director, Center for International Studies  
From: Dennis R. Murphy, Provost and Vice President for Academic Affairs  
Date: July 30, 2009  
Subject: Preparation of a White Paper on International Education

With the establishment of the Center for International Studies it now seems appropriate that a white paper on International Education at Western be prepared to outline goals for our efforts and make specific recommendations for the enhancement of program delivery. The Paper should include, but not be limited to, the following areas:

- Study Abroad
- Development of International Partnerships and Linkages
- International Student Recruitment and Support
- International Curriculum Development as appropriate
- Faculty Teaching and Research Opportunities Abroad
- External Support for Western’s International Activities

I ask that you chair an appropriately constituted committee comprised of faculty, staff and senior administrators to consider these and other appropriate areas of inquiry. We would expect to receive a draft of a White Paper or at least a substantive progressive report by the end of calendar 2009.

I look forward to the continued development, growth and enhancement of International Studies at this University.

DRM/bj